

# IPAC Strategic Plan 2024-28



#### **Foreword**

The support provided by the Westminster Foundation for Democracy (WFD) for the development of the Inter-Party Advisory Council's (IPAC) Strategic Plan in Nigeria reflects the commitment of WFD to deepening democracy and enhancing multiparty dialogue. The IPAC Strategic Plan will foster a vibrant and inclusive political landscape, where the collective voices of political parties will contribute to the growth and stability of Nigeria.

In a democratic society, the fundamental role of political parties cannot be overstated. Political parties serve as the platform through which citizens express their aspirations and choices. The Inter-Party Advisory Council, as a forum for collaboration among political parties, was established via the political parties' Code of Conduct with the objective of promoting cooperation, dialogue, and a shared vision essential for the sustenance of democratic ideals.

Therefore, this IPAC Strategic Plan will no doubt elevate the effectiveness and impact of IPAC in navigating the intricate dynamics of Nigerian politics. Developed with the support of WFD and funded by the Foreign, Commonwealth and Development Office (FCDO) of the UK government, this plan draws upon WFD's extensive experience in the political landscape, its deep understanding of the challenges faced by political parties, and a commitment to fostering a political environment that is both robust and responsive to the needs of the people, particularly the traditionally underrepresented groups which include women, young people and persons with disabilities.

Key pillars of this Strategic Plan include enhancing inter-party dialogue and cooperation, promoting transparency and accountability within political processes, and fostering inclusivity to ensure the voices of all citizens are heard. Emphasising these pillars will not only strengthen the collaborative spirit among political parties but will also contribute to the overall credibility and legitimacy of the democratic process in Nigeria. Compliance by political parties with party constitution, the Code of Conduct to which the parties are signatories, the Electoral Act as well as other guiding documents is essential, for building trust and for inclusive citizens' participation.

As the IPAC leadership and political parties as a whole embark on the implementation of this Strategic Plan, we must recognise the need for concerted efforts from all stakeholders involved. It is our hope that this document will serve as a catalyst for constructive engagement, fostering an atmosphere where political parties can transcend individual interests for the collective well-being of our great nation, Nigeria.

We extend our gratitude to the Inter-Party Advisory Council for their unwavering commitment to democratic principles, and we look forward to working hand-in-hand to bring about positive change and progress for Nigeria.

Adebowale Olorunmola Country Director, Westminster Foundation for Democracy (WFD), Nigeria.

## **Acknowledgements**

IPAC acknowledges the participation and contributions of all the current executive members of the Council for their roles in the plenaries leading to the development of the 'IPAC Strategic Plan: 2024-28.' Specifically, for the commendable roles and contributions made, I appreciate Mr. 'Dipo Olayoku (Deputy National Chairman), Barr. Maxwell Mgbudem (National Secretary), Hon. Zainab A. Ibrahim (Deputy National Secretary), Comrade Egbeola 'Wale Martins (National Organising Secretary), Hon. Maryam Bagel (National Treasurer), Mrs. Chinyere Ogekalu (National Publicity Secretary), Mallam Ibrahim Suleiman (National Financial Secretary), Barr. Obed Agu (National Legal Adviser), Prince Chinedu Obi (Director General), and Ina Okopi-Agu (IPAC Secretariat).

In the same vein, on behalf of IPAC executive members, I acknowledge the roles of the resource persons whose expertise was useful in guiding the process. We thank the co-facilitators - Murtala Adogi Mohammed (PhD) and Jide Ojo for their guidance and facilitation of the sessions during the drafting of the Strategic Plan, Olusola Folayan (Coordinator - Africa Liberal Network [ALN]) for sharing the ALN's experience on political parties networking in Africa, as well as Vivian Ifeoma Emesowum (who served as the rapporteur throughout the sessions).

IPAC thanks the Westminster Foundation for Democracy team in Nigeria, led by Adebowale Olorunmola (Country Director), Olumide Olaniyan (Programme Manager) for their technical and expert advice during the session, as well as the WFD's support team members - James Daniel, Elizabeth Adewumi, and Collins Ezenwelu for administrative and logistics supports during the session. Lastly, IPAC acknowledges the financial support of the Foreign, Commonwealth and Development Office (FCDO) of the UK government, and for the goodwill messages delivered during the final day of the sessions.

IPAC as a body will tenaciously advance the implementation of this action plan, working closely with the leadership of all registered political parties in Nigeria. We elicit the support of all partners for the successful implementation of all segments of this plan, with the objective that it will contribute to enabling a conducive electoral environment and the integrity of future elections.

Alhaji Yusuf Dantalle National Chairman, IPAC

#### **Preface**

As the National Chairman of the Inter-Party Advisory Council (IPAC), it is with great pleasure and a sense of duty that I introduce this strategic document aimed at advancing the collective interests of all political parties in Nigeria. IPAC stands as a beacon of hope for fostering cooperation, dialogue, and mutual understanding among political parties. In a constitutional democracy like ours, the strength and vibrancy of political parties are crucial pillars upon which the edifice of governance stands. It is imperative that we continuously strive to enhance the capacity and inclusivity of our political parties, ensuring they remain true representatives of the diverse voices and aspirations of our populace.

This strategic document underscores our commitment to promoting inclusive practices within the political landscape. Inclusivity is not merely a slogan; it is a fundamental principle that underpins the very essence of democracy. By embracing inclusivity, we affirm our dedication to ensuring that every citizen has a voice, regardless of their background, beliefs, or affiliations. The journey towards inclusive practices is multifaceted and requires concerted effort from all stakeholders. It entails creating avenues for underrepresented groups to participate meaningfully in the political process, fostering a culture of tolerance and respect for differing opinions, and dismantling barriers that inhibit equal representation and participation.

Through this strategic framework, IPAC seeks to provide a roadmap for political parties to embrace and operationalise inclusive practices effectively. It encompasses a range of initiatives, including capacity-building programmes, advocacy efforts, and the formulation of policies that promote diversity and equity within party structures.

Furthermore, this document emphasises the importance of collaboration and cooperation among political parties. While healthy competition is inherent in any democratic system, it should never overshadow the greater goal of advancing the collective welfare of our nation. By working together, political parties can harness their collective strengths and leverage their respective resources to address common challenges and pursue shared objectives.

In conclusion, I commend the efforts of Westminster Foundation for Democracy and other stakeholders, who have contributed to the development of this strategic plan. Let us uphold the principles of inclusivity, cooperation, and mutual respect as we strive to deepen as well as build a stronger and more vibrant democracy. Together, we can ensure that political parties serve as true vehicles for progress and prosperity for all citizens.

Alhaji Yusuf Dantalle National Chairman Inter-Party Advisory Council (IPAC)

## **Contents**

	Foreword	2
	Acknowledgements	3
Li	st of Acronyms	5
	Introduction	. 6
	About The Inter-Party Advisory Council (IPAC)	6
	Principles of the Code of Conduct	. 8
	Membership Of The Council	. 9
	State Chapters Of The Inter Party Advisory Council	. 9
	Membership Of State Council	
	Why Do We Have IPAC?	10
	Strategic Direction	.12
	Vision	12
	Justification for IPAC to Have a Strategic Plan	12
	Objectives of IPAC.	.14
	IPAC Key Results Areas	.16
	The Enablers - Conditions for Success	18
	Results Table: Approaches, Expected Outcome and Partners	20
	Next Steps	25

# List of Acronyms

FCDO Foreign Commonwealth and Development Office

FCT Federal Capital Territory

ICT Information Communication Technology

INEC Independent National Electoral Commission

IPAC Inter-Party Advisory Council, Nigeria

IRI International Republican Institute

MBEP Ministry of Budget and Economic Planning

NILDS National Institute for Legislative and Democratic Studies

NIPSS National Institute for Policy and Strategic Studies

NIMD Netherlands Institute for Multiparty Democracy

NWC National Working Committee

UNDP United Nations Development Programme

WFD Westminster Foundation for Democracy

FCT Federal Capital Territory

UK United Kingdom

LGA Local Government Area

## Introduction

The Inter-Party Advisory Council (IPAC) serves as a pivotal institution in Nigeria's democratic landscape, embodying the collaborative spirit of all registered political parties in the nation. Established to facilitate dialogue, protect the interests of political entities, and uphold the principles of transparency and fairness in electoral processes, IPAC holds a vital position in ensuring the vibrancy and credibility of Nigeria's democracy. As the custodian of democratic ideals, IPAC is committed to fostering an environment where elections are conducted freely, fairly, and transparently, thereby safeguarding the integrity of Nigeria's electoral system.

In crafting its strategic plan for the period 2024-2028, IPAC recognises the evolving nature of democratic governance and the imperative to adapt to emerging challenges and opportunities. Guided by its vision to consolidate and deepen democracy, IPAC's strategic plan articulates a clear mission and set of core values that underpin its commitment to promoting inclusivity, political stability, and the peaceful conduct of electoral processes. With a focus on promoting dialogue among political parties, defending their collective interests, enhancing transparency in elections, coordinating electoral administration, and fostering collaboration with relevant stakeholders, IPAC seeks to strengthen its role as a catalyst for democratic consolidation and good governance in Nigeria.

This strategic plan represents a roadmap for IPAC's engagement over the next four years, outlining strategic priorities, objectives, and action plans to achieve its overarching goals. By prioritising dialogue, inclusivity, and transparency, IPAC aims to build trust among political actors, citizens, and electoral stakeholders, thereby enhancing the credibility and legitimacy of Nigeria's electoral processes. Through proactive leadership and effective coordination, IPAC endeavours to contribute to the sustenance of democratic norms, the promotion of political pluralism, and the advancement of Nigeria's democratic aspirations on the global stage.

## **About The Inter-Party Advisory Council (IPAC)**

The Inter-Party Advisory Council (IPAC) is the umbrella body of all registered Political Parties in Nigeria. The Inter-Party Advisory Council (IPAC) emerged as a pivotal entity in Nigeria's political landscape, serving as the umbrella organisation for all registered political parties in the country. Established as a platform to foster a conducive electoral environment, IPAC champions principles of fairness, transparency, inclusivity, and peaceful political contestations. Rooted in the values of tolerance, sound conduct, accommodation, and teamwork, IPAC aims to strengthen and deepen Nigeria's emerging democracy.

The authority empowering IPAC is derived from the Political Parties Code of Conduct,

initially enacted in 2006 and subsequently amended to align with the evolving demands of liberal democracy and good governance. Over the years, IPAC has adapted to changes in Nigeria's political landscape, demonstrating a commitment to promoting democratic values and practices.

Comprising all registered political parties in Nigeria, IPAC recognises the vital role of political parties in consolidating democracy, ensuring electoral success, political stability, and the overall well-being of Nigerians. Acknowledging past electoral experiences and the importance of collective action, IPAC emphasises the need for harmonious collaboration among political parties to entrench and defend democracy in Nigeria.

IPAC is dedicated to upholding the legal framework governing electoral processes in Nigeria, including the Constitution of the Federal Republic of Nigeria, 1999 (as amended), and the guidelines set forth by the Independent National Electoral Commission (INEC). Furthermore, IPAC is committed to implementing affirmative actions for women and upholding the rights of persons with disabilities, as enshrined in international conventions and domestic legislation.

Throughout its history, IPAC has remained steadfast in its commitment to advancing democratic ideals, fostering political dialogue, and ensuring the integrity of Nigeria's electoral processes. As a beacon of democratic governance, IPAC continues to play a vital role in shaping Nigeria's political landscape and promoting the collective interests of its diverse political parties.

The first national leadership of IPAC assumed office in 2009. Initially, the tenure of the office is only one-year. The one-year tenure was later extended to two-year in 2021.

#### IPAC National Chairmen to Date

- 1. Prof. Godswill Iheanyichukwu Nnaji 2009-2010
- 2. Chief Osita Okereke- 2011-2012
- 3. Alh. Shitu Mohammed 2012
- Dr. Yunusa Tanko 2013-2015
- 5. Alh. Bashir Yusuf 2015-2016
- 6. Hon. Mohammed Lawal Nalado 2016-2018
- 7. High Chief Peter Ameh 2018-2020
- 8. Dr. Leonard Nzenwa 2020-2021
- 9. Engr. Yabagi Yusuf Sani 2021-2023
- 10. Alh. Yusuf Mamman Dantalle 2023 Till Date

In his acceptance speech as elected National Chairman of IPAC on Monday 18 December 2023, Alhaji Yusuf Mamman Dantalle promised to reposition Council to meet the vision of its founding fathers, get it registered with the Corporate Affairs Commission, establish a Directorate of Women Affairs, ensure unity, harmony and team spirit, more importantly the conduct of free, fair, credible, transparent, acceptable, inclusive and peaceful elections in Nigeria that will foster political, socio-economic development of the nation and delivery of dividends of democracy to the populace in tandem with the provision of Section 14(2)b of the 1999 Constitution, as amended which states that the security and welfare of the people shall be the primary purpose of government.

## **Establishing Authority of the Inter-Party Advisory Council**

The instrument of authority establishing the IPAC is the Political Parties Code of Conduct 2006, which was formally endorsed by leaders of all the Political Parties in the Code of Conduct 2007, after a round-table on 20 October 2005, and series of other meetings on February 23, 2006, March 30, 2006, April 25, 2006 and May 16, 2006, at the Transcorp Hilton Hotel Abuja, facilitated by the International Republican Institute (IRI). The first Exco were elected in 2009. There was a Code of Conduct ahead general election since 2003 for leaders of political parties and candidates to sensitise their members and supporters, but not as an IPAC established structure & Exco's document.

## **Principles of the Code of Conduct**

The Code is based on the following principles:

- The legitimacy of a government chosen through a democratic multi-party election, rests on the extent to which elections are adjudged to be free, fair, credible, and reflecting the will of the people;
- 2. The creation of enabling environment which ensures that citizens are informed through the electoral campaign of the policies and qualities of all political parties and candidates ensures that voters can make an informed choice;
- 3. That voters can vote without intimidation, coercion, violence, and inducement, including vote buying and selling;
- 4. The voluntary acceptance of this Code of Conduct by political parties is made in good faith and demands that Parties shall adhere strictly to its provisions so as to promote credible elections that will reflect the free choice of voters in electing public officials: and
- 5. This Code of Conduct shall be the ethical standard of Conduct for all registered Political Parties in Nigeria

## **Membership of the Council**

The Council shall be constituted by each registered Political Party in Nigeria, through the representative of the Party who shall be the National Chairman or a member of the National Working Committee (NWC). directed and recommended in writing by the National Chairman and a representative of the Independent National Electoral Commission (INEC), as an Observer.

## State Chapters of the Inter-Party Advisory Council

Establishment: There shall be an Inter-Party Advisory Council in the 36 States of the Federation and the Federal Capital Territory, Abuja which shall be a Council of all registered Political Parties in Nigeria at various States levels.

## **Membership Of State Council**

The State Council shall be constituted by:

- 1. One representative per political party within the State, who shall be a State Chairman or any other member of the State Executive of a political party at the State level directed and recommended in writing by the State Chairman of the party and,
- 2. A representative of INEC within the State, as an Observer.

#### **Preamble**

We the registered Political Parties of Nigeria who are members of the Inter-Party Advisory Council of Nigeria (IPAC), cognisant of the roles of Political Parties in consolidating and deepening our democracy, ensuring an environment conducive for successful elections, political stability, enduring democracy and overall wellbeing of Nigerians;

Aware of the need to be more democratic in the conduct of our activities in ensuring discipline, peace, unity, understanding as well as transparency and credibility in the electoral processes:

Mindful of the experiences and opinions of Nigerians with previous elections and the need for all political parties in and outside of government to work harmoniously towards the entrenchment and defence of democracy in Nigeria:

Committed to respecting the legal framework guiding the electoral processes in Nigeria, particularly the Constitution of the Federal Republic of Nigeria, 1999 (as amended) and the Electoral Act 2010 (as amended) as well as the INEC Guidelines for the Conduct of Elections, and

Desirous of attaining and implementing the Affirmative Action for women, as contained in the United Nation's Charter, as well as Article 29 of the United Nations Convention on the Rights of Persons with Disabilities - UNCRPD and Part IV of the Discrimination Against Persons with Disabilities (Prohibition) Act 2018 (Disability Law) Do hereby resolve to give to ourselves the following Code of Conduct which shall be binding on all registered political parties in Nigeria.

## Why Do We Have IPAC?

The Inter-Party Advisory Council (IPAC) serves as a critical institution in Nigeria's democratic landscape, providing a platform for political parties to collaborate, engage in dialogue, and contribute to the advancement of democratic governance. Several justifications underscore the necessity and importance of having IPAC:



Fostering Democracy: IPAC plays a pivotal role in fostering democracy by promoting dialogue, consensus-building, and cooperation among political parties. In a multi-party democracy like Nigeria, where diverse interests and ideologies exist, IPAC provides a forum for parties to engage in constructive dialogue, resolve disputes, and work towards common goals, thereby strengthening democratic institutions and practices.



Ensuring Political Stability: By promoting dialogue and conflict resolution among political parties, IPAC contributes to political stability and social cohesion. In a country with a history of political tensions and electoral violence, IPAC's role in mitigating conflicts, fostering understanding, and building trust among parties helps to prevent crises and maintain stability, thus safeguarding Nigeria's peace and security.



Enhancing Electoral Integrity: IPAC's commitment to promoting transparent, free, and fair elections is crucial for upholding the integrity of Nigeria's electoral process. By advocating for electoral reforms, monitoring elections, and coordinating efforts to combat electoral malpractices, IPAC helps to ensure that elections are conducted in accordance with democratic principles and the rule of law, thereby enhancing public confidence in the electoral system.



Promoting Inclusivity and Representation: IPAC defends the interests of all political parties, including emerging or marginalised ones, thereby promoting inclusivity and political representation. By providing a platform for parties of various sizes and backgrounds to voice their concerns and participate in decision-making processes, IPAC contributes to a more diverse and representative political landscape, where the voices of all citizens are heard and represented.



Advocating for Electoral Reforms: IPAC serves as a vehicle for advocating for legislative and institutional reforms aimed at improving the electoral process. By engaging with government institutions, electoral management bodies, and other stakeholders, IPAC can push for changes that enhance transparency, fairness, and efficiency in elections, thereby strengthening democratic governance and the rule of law.



Facilitating Inter-Party Coordination: IPAC coordinates the activities of political parties and ensures that they adhere to legal frameworks governing electoral processes. By supervising party activities, harmonising standards, and promoting best practices, IPAC contributes to the professionalisation and accountability of political parties, fostering public trust and confidence in the political system.

IPAC's existence is justified by its indispensable role in promoting democracy, fostering political stability, enhancing electoral integrity, promoting inclusivity, advocating for reforms, and facilitating inter-party coordination. As a key actor in Nigeria's democratic journey, IPAC continues to play a crucial role in shaping the country's political landscape and advancing the principles of democratic governance.

## **Strategic Direction**

#### Vision

To consolidate and deepen democracy by ensuring an environment conducive for successful elections, political stability, and peaceful electoral process in Nigeria.

## Justification for IPAC to Have a Strategic Plan.



1. Guidance and Direction: A strategic plan provides IPAC with a clear roadmap and direction for achieving its vision of consolidating and deepening democracy in Nigeria. It outlines specific goals, objectives, and strategies that guide decisionmaking and action, ensuring that IPAC's efforts are focused and purposeful.



2. Alignment of Efforts: With a strategic plan in place, IPAC can align the efforts of its members, staff, and partners towards common objectives. This alignment fosters unity and cohesion within the organisation, maximising its collective impact on promoting inclusive practices, political party strengthening, and electoral integrity.



3. Resource Allocation: A strategic plan helps IPAC optimise the allocation of its resources, including financial, human, and logistical resources. By identifying priority areas and strategic initiatives, IPAC can allocate resources efficiently to activities that have the greatest potential to advance its mission and objectives.



4. Risk Management: Through strategic planning, IPAC can identify and mitigate potential risks and challenges that may impede its progress. By proactively addressing risks such as political instability, legal constraints, or resource constraints, IPAC can enhance its resilience and effectiveness in fulfilling its mandate.



5. Performance Monitoring and Evaluation: A strategic plan provides IPAC with a framework for monitoring and evaluating its performance against predefined indicators and targets. This enables IPAC to assess its progress, identify areas for improvement, and make informed decisions to enhance its impact and accountability.



6. Stakeholder Engagement: The strategic planning process offers an opportunity for IPAC to engage with its members, political parties, electoral authorities, civil society organisations, state agencies, and other stakeholders. By involving stakeholders in the development of the plan, IPAC can build consensus, foster ownership, and enhance collaboration in achieving shared goals.



7. Adaptability and Innovation: While providing a long-term vision, a strategic plan also allows IPAC to remain flexible and responsive to changing circumstances and emerging challenges. By periodically reviewing and updating the plan, IPAC can adapt its strategies and tactics to address evolving needs and opportunities effectively.



8. Promotion of Good Governance: A strategic plan reinforces IPAC's commitment to promoting good governance, transparency, and democratic values in Nigeria. It serves as a tool for advocating for electoral reforms, strengthening political institutions, and enhancing public trust in the electoral process.

Having a strategic plan is essential for IPAC to effectively fulfill its role as the umbrella body of political parties in Nigeria. It provides guidance, alignment, resource optimisation, risk management, performance monitoring, stakeholder engagement, adaptability, and promotion of good governance, thereby enhancing IPAC's capacity to contribute to democratic consolidation and electoral integrity in the country.

# **Objectives of IPAC**

#### 1. Promote Dialogue

To promote dialogue and adjudicate on issues bordering on Council matters among Political Parties.

#### 2. Defend Interest

To promote and defend the interest of all political parties in Nigeria.

## 3. Promote Transparency

To promote and stimulate peaceful, free, fair as well as credible and transparent elections in accordance with the law.

#### 4. Supervise and Coordinate

To supervise and coordinate the administration of the Institute established for the Inter-Party Advisory Council.

## 5. Work Harmoniously

To advise and work harmoniously with the Institute, Commission and other relevant stakeholders in the electoral process, in the discharge of its functions.

# **Objectives of IPAC**

## 1. Promote Dialogue: To promote dialogue and adjudicate on issues bordering on **Council matters among Political Parties.**

In the Nigerian context, promoting dialogue among political parties is crucial for fostering consensus-building, resolving conflicts, and ensuring peaceful electoral processes. Given Nigeria's diverse political landscape, characterised by multiple parties representing various interests and ideologies, effective dialogue facilitated by IPAC helps to bridge differences, promote understanding, and prevent electoral disputes that could undermine stability and democratic governance.

#### 2. Defend Interest: To promote and defend the interest of all Political Parties in Nigeria.

IPAC's mandate to defend the interests of all political parties in Nigeria is essential for upholding democratic principles and ensuring a level playing field in the electoral arena. In a country with a history of political polarisation and power struggles, IPAC plays a vital role in advocating for fairness, equity, and inclusivity in the electoral process. By safeguarding the interests of emerging or marginalised parties, IPAC contributes to strengthening the pluralistic nature of Nigeria's democracy and enhancing political representation for all citizens.

## 3. Promote Transparency: To promote and stimulate peaceful, free, fair as well as credible and transparent elections in accordance with the law.

Nigeria's electoral system often faces challenges related to transparency, integrity, and public confidence. Therefore, IPAC's objective to promote transparent and credible elections aligns with the country's aspirations for democratic governance and accountability. By advocating for electoral reforms, monitoring electoral processes, and engaging with relevant stakeholders, IPAC works to enhance transparency, reduce electoral malpractices, and ensure that election outcomes reflect the will of the people.

#### 4. Supervise and Coordinate: To supervise and coordinate the administration of the Institute established for the Inter-Party Advisory Council.

With the proliferation of political parties in Nigeria, effective supervision and coordination are essential to maintain orderliness and professionalism within the political landscape. IPAC's role in supervising and coordinating the administration of the Institute established for the Inter-Party Advisory Council helps to streamline activities, harmonise standards, and promote best practices among political parties. This contributes to improving the overall credibility and legitimacy of the electoral process in Nigeria.

## 5. Work Harmoniously: To advise and work harmoniously with the Institute, Commission and other relevant stakeholders in the electoral process, in the discharge of its functions.

Collaboration and cooperation among political parties and relevant stakeholders are critical for ensuring the success of electoral processes and the advancement of democratic governance in Nigeria. IPAC's objective to advise and work harmoniously with institutes, commissions, and other stakeholders underscores its commitment to inclusive decision-making, consensus-building, and partnership-based approaches to addressing electoral challenges. By fostering inter-party cohesion and collaboration, IPAC strengthens Nigeria's democratic institutions and promotes a culture of political tolerance, civility, and respect for the rule of law.

## **IPAC Key Results Areas**

The key result areas for the Inter-Party Advisory Council (IPAC) encapsulate its pivotal role in fostering democratic governance and political stability in Nigeria. Through dialogue facilitation and conflict resolution, IPAC endeavors to build consensus among political parties, ensuring peaceful electoral processes and mitigating disputes. Its advocacy efforts aim to defend the interests of all political entities, promoting transparency, fairness, and inclusivity in elections. IPAC's commitment to electoral integrity and transparency underscores its dedication to upholding democratic principles and combating electoral malpractices. Furthermore, by strengthening institutional capacity and fostering stakeholder collaboration, IPAC strives to enhance the professionalism and coordination of political parties, ultimately contributing to a vibrant and inclusive political landscape in Nigeria.







3.

#### **Electoral Integrity and Transparency**

Enhancing the transparency, credibility, and integrity of electoral processes in accordance with the law. This includes monitoring elections, advocating for electoral reforms, and implementing initiatives to combat electoral malpractices such as voter intimidation, votebuying, and electoral violence.



4.

# Institutional Strengthening & Coordination

Strengthening the capacity and coordination mechanisms of IPAC and its affiliated institutions to effectively supervise and coordinate the activities of political parties. This involves providing training, resources, and technical support to member parties, as well as harmonising standards and best practices to ensure professionalism and adherence to democratic principles.



5

#### **Stakeholder Engagement and Collaboration**

Enhancing collaboration and cooperation with relevant stakeholders, including government institutions, electoral commissions, civil society organisations, and international partners. This involves fostering partnerships, sharing information and resources, and coordinating joint initiatives to address common challenges and advance the goals of democratic governance and political stability in Nigeria.

## The Enablers - Conditions for Success

Enablers are the supportive factors or resources that facilitate the achievement of desired results. In the context of IPAC's key result areas, several enablers can contribute to the successful attainment of its objectives:



1. Stakeholder Engagement: Effective engagement with stakeholders, including political parties, government institutions, civil society organisations, and international partners, is essential for building consensus, garnering support, and fostering collaboration towards common goals. By maintaining open lines of communication and actively involving relevant actors in decision-making processes, IPAC can leverage diverse perspectives and resources to address challenges and advance its agenda.



2. Capacity Building: Investing in the capacity development of IPAC members and affiliated institutions enhances their ability to fulfill their roles and responsibilities effectively. This includes providing training programmes, technical assistance, and resources to strengthen organisational management, leadership skills, conflict resolution abilities, and electoral expertise. By equipping stakeholders with the necessary knowledge, skills, and tools, IPAC can improve operational efficiency and effectiveness in achieving its objectives.



3. Legal and Policy Frameworks: A supportive legal and policy environment provides the foundation for IPAC's activities and ensures adherence to democratic principles, electoral laws, and regulations. By advocating for favorable legal frameworks and reforms that promote transparency, inclusivity, and fairness in the electoral process, IPAC can create an enabling environment conducive to its objectives. Additionally, compliance with existing laws and regulations enhances credibility and legitimacy, reinforcing public trust in IPAC's mandate and activities.



4. Financial Resources: Adequate financial resources are essential for sustaining IPAC's operations, implementing programmes, and undertaking advocacy initiatives. Securing funding from diverse sources, including government allocations, donor support, membership dues, and grants, enables IPAC to fund its activities, invest in priority areas, and expand its reach. Transparent financial management practices, budgetary oversight, and accountability mechanisms are crucial for ensuring the effective utilisation of resources and maintaining donor confidence.



5. Information and Communication Technology (ICT): Leveraging ICT tools and platforms enhances IPAC's communication, outreach, and coordination efforts, facilitating information sharing, data management, and collaboration among stakeholders. Utilising websites, social media platforms, email newsletters, and online forums enables IPAC to disseminate information, engage with constituents, and mobilise support more efficiently. Additionally, ICT solutions for data collection, analysis, and reporting support evidence-based decision-making and monitoring of progress towards set objectives.



6. Strategic Partnerships: Establishing strategic partnerships with likeminded organisations, institutions, and individuals strengthens IPAC's advocacy efforts, expands its networks, and enhances its influence and impact. Collaborating with civil society organisations, electoral management bodies, academic institutions, media outlets, and international donors enables IPAC to leverage complementary strengths, share resources, and amplify its voice on critical issues. Building trust, mutual respect, and shared goals are essential for fostering productive partnerships that contribute to achieving IPAC's objectives.

By harnessing these enablers effectively, IPAC can overcome challenges, capitalise on opportunities, and realise its vision of promoting democratic governance, political stability, and inclusive electoral processes in Nigeria.

## **Result table: Approaches, Expected Outcome and Partners**

Objective 1. - Promote Dialogue: Facilitate constructive dialogue and consensus-building among political parties to address issues related to electoral processes and governance

Activities with timeline	Expected outcome	Partners
1.1. Conduct IPAC local government elections and organise townhall meeting) on issues related to political parties representatives and participation	By December 2024, various communities were engaged in 36 states (774 local government areas [LGA]) on issues related to political parties representatives and participation that have improved the level of participation by 20%	INEC, UNDP, WFD, NIPSS, Political Parties, MEPB, Nigeria Governors Forum, NILDS,NIMD, EU, Chinese Embassy, IRI, Media
1. 2. Facilitate policy round table discussions focused on specific thematic areas such as education, healthcare, or infrastructure.	Six (6) policy roundtables were conducted by the end of Q3 and Q4, 2024 and Q1, Q2, Q3 and Q4 2025. Issues related to e.g., education, healthcare, infrastructure were discussed and documented	As above
1.3. Organise inter- party debate series where representatives from different political parties engage in structured debates on key policy issues.	At the end of 2025, 3 inter - party debate series were conducted and issues related to policy, governance and development were discussed and documented	As above

Objective 2. Defend Interest: Advocate for the interests of all political parties in Nigeria to ensure fairness, equity, and inclusivity in the electoral arena

Activities with timeline	Expected outcome	Partners
2.1. Establish legal aid clinics to provide legal assistance to political parties	At the end of 2025, 2 legal aid clinics were conducted, and issues related to constitution, electoral act, guidelines/ resolution were discussed and documented	As Above
2.2. Advocate for the enactment of inclusive electoral laws that guarantee equal opportunities for all political parties to participate in the electoral reform process on issues related to (affirmative action, implementation of Justice Muhammed Uwais electoral reform committee report 2008 and restoration of public funding for registered political parties)	At the end of the constitutional reform committee exercise of the 10th National Assembly, issues related to affirmative action, implementation of Justice Muhammed Uwais electoral reform committee report 2008 and restoration of public funding for registered political parties were discussed and integrated into the amended constitution.	As above
2.3. Launch public awareness campaigns to educate citizens on the importance (governance problem solving, nation building, leadership recruitment process) of joining and actively participate in political party activities.	At the end of 2025, 7 high level media engagements were conducted, and additional members were recruited into the various political parties.	As above

Objective 3. Promote Transparency: Work towards enhancing transparency, credibility, and integrity in electoral processes through advocacy, monitoring, and engagement with stakeholders

Activities with timeline	Expected outcome	Partners
3.1. Establish a situation room to observe (compliance with the electoral laws and Code of Conduct for political parties) report on elections. Establish joint task forces for electoral integrity comprising representatives from political parties, electoral management bodies, security agencies, and civil society organisations.	At the end of 2025, a functional situation room was established, reports were written and circulated on the level of compliance of INEC and political parties in relation to compliance with the electoral laws and Code of Conduct.	As Above
3.2. Advocate for the establishment of an independent electoral audit body tasked with conducting comprehensive audits of electoral processes, including voter registration, ballot counting, and result transmission.	At the end of 2025, all elections audit reports were developed and circulated to the relevant stakeholders	
3.3. Continue the initiated 1st IPAC Peer Review Mechanism of elected officers in Nigeria as a strategy to drive performance among political office holders, as well as achieve the sustainable development goals across Nigeria, The Peer Review Mechanism has been piloted in Imo, Kano, and Nasarawa states.	At the end of 2025, the IPAC Peer Review Mechanism of elected officers in Nigeria conducted across the remaining 33 states of the federation and the Federal Capital Territory (FCT)	

Objective 4. Supervise and Coordinate: Provide oversight and coordination to ensure professionalism and adherence to standards within the political landscape

Activities with timeline	Expected outcome	Partners
4.1. Collaborate with political parties and relevant stakeholders to develop standardised operating procedures (review of Code of Conduct and production of IPAC constitution	At the end of 2024, IPAC Code of Conduct were reviewed, and constitution were produced and distributed to stakeholders.	As Above
4.2. Organise training workshops for political parties' officers responsible for overseeing membership registration, candidate nomination, and election administration.	At the end of 2025, the representatives of political parties responsible for overseeing membership registration, candidate nomination, and election administration at the state level were trained and reports of the training produced and disseminated	As Above

Objective 5. Work Harmoniously: Foster collaboration and cooperation with electoral institutes, commissions, and relevant stakeholders to promote effective governance

Activities with timeline	Expected outcome	Partners
5.1. Hold regular consultation meetings between key stakeholders, including electoral commissions, government officials, and international partners.	Quarterly reports (7) were documented and disseminated to stakeholders	As Above

# **Objective 6. Cross cutting issues**

Activities with timeline	Expected outcome	Partners
6.1. Celebration of 25 years uninterrupted democracy 6.2. Create a directorate for gender, youths, and persons with disabilities and additional 5 administrative and technical staff. 6.3. Secure permanent secretariat for IPAC. 6.4. Host IPAC knowledge sharing summit with IPAC sister organisations in West Africa 6.5. Centenary book on 100 years of political parties in Nigeria 6.6. Breakfast Meetings with Media Executives 6.7. Breakfast Meetings with Donors	At the end of 2024, reports were developed on the successes, challenges, lessons learned and way forward in relation to sustainability of democracy in Nigeria.  At the end of 2025, IPAC would have ensured the inclusion of the underrepresented groups in the political processes in Nigeria.  At the end of 2025, IPAC would have a befitting and well-furnished national secretariat.	As Above

# Objective 6 : Cross cutting issues

Activities with timeline	Expected outcome	Partners
	At the end of 2025, reports were developed on the successes, challenges, lessons learned and way forward in relation to sustainability of democracy in West Africa.  By the end of 2025, IPAC media relations and visibility would have been established.  At the end of 2025, IPAC would have improved relationship with the partners and more resources mobilised	As Above

# **Next Steps**

S/N	Activities	Responsible Persons / Committee	Timeline
1	Conclusion of IPAC state election	National Organising Secretary	March 31 2024
2	Advocacy visit to critical stakeholders (Media, Embassies, Donor agencies, INEC, TEI, NILDS, IRI, NIPSS, NIMD, etc)	Director General IPAC, National Organising Secretary	May 31 2024
3	Finalisation of strategic plan	IPAC Exco	April 30 2024
4	Commencement of IPAC local government election	National Organising Secretary	June 2024
5	Meeting with past IPAC Chairmen	Director General National Chairman	May 2024
6	Summit with National Chairmen and National Women Leaders	Director General IPAC, National Organising Secretary	March 2024

# **Next Steps**

7	Setting up of directorate of women, youths and persons with disabilities	National Chairman, National Secretary	May 2024
8	Setting up of committees for centenary celebration and 25 years of uninterrupted democracy	National Chairman, National Secretary	May 2024
9	Setting up of standing committees (ADR, Strategy Disciplinary, Intergovernmental)	National Chairman, National Secretary	May 2024
10	Registration of IPAC with Corporate Affairs Commission (CAC)	National Chairman, National Legal Adviser	June 2024
11	Composition of Board members	National Chairman, National Secretary	June 2024
12	Composition of a robust ICT department	National Chairman, National Secretary, National Publicity Secretary	April 2024
13	Review of the Code of Conduct and drafting of IPAC constitution	IPAC Exco	June 2024
14	Composition of IPAC committee on resource mobilisation	National Chairman	April 2024

Objective 1. Promote Dialogue: Facilitate constructive dialogue and consensusbuilding among political parties to address issues related to electoral processes and governance

#### **Activities**

1.1. Conduct IPAC local government elections and organise townhalls meeting on issues related to political parties representatives and participation

Output	Various communities in 36 states (774 LGAs) engaged in townhall
Output	meetings on issues related to political parties' representatives
	and participation.

Output Indicators	Number of communities engaged
Outcome	By December 2024, various communities were engaged in 36 states (774 LGAs) on issues related to political parties' representatives and participation that have improved the level of participation by 20%.
Outcome indicators	Increased participation rate.
Data sources	<ul> <li>Records documenting the attendance of communities and participants in engagement events, such as town halls or discussions.</li> </ul>
	<ul> <li>Attendance data can help verify the scale and reach of the engagement activities.</li> </ul>
	<ul> <li>Feedback collected through various channels, such as suggestion boxes, community forums, or online platforms, following participants to share their views on the impact of the engagement activities</li> </ul>

Frequency of data collection	Person Responsible
Annually	Programme/Result monitoring lead

Objective 1. Promote Dialogue: Facilitate constructive dialogue and consensusbuilding among political parties to address issues related to electoral processes and governance

#### **Activities**

1.2 Facilitate policy roundtables focused on specific thematic areas such as education, healthcare, or infrastructure

Output

Six (6) policy roundtables conducted.

**Output Indicators** 

Number of policy roundtables.

Outcome

Six (6) policy roundtables were conducted by the end of Q3 and Q4, 2024 and Q1, Q2, Q3 and Q4 2025 issues related to e.g., education, healthcare, infrastructure were discussed and documented.

Outcome indicators

Thematic areas of discussion.

#### Data sources

- Policy roundtable reports.
- · Meeting minutes.
- Meeting attendance.
- · Participant surveys or feedback forms.
- Media coverage.

Frequency of data collection	Person Responsible
Quaterly	Programme/Result monitoring lead

Objective 1. Promote Dialogue: Facilitate constructive dialogue and consensusbuilding among political parties to address issues related to electoral processes and governance

#### **Activities**

1.3: Organise Inter-party debate series where representatives from different political parties engage in structured debates on key policy issues.

Three (3) inter-party debate series conducted Output Number of Inter-party debates. **Output Indicators** At the end of 2025, 3 inter-party debates were conducted and issues Outcome related to policy, governance and development were discussed and documented. Key policy issues debated Outcome indicators

Data sources

- Event report/ pictures.
- Event documentation/attendance

Frequency of data collection	Person Responsible
Annually	Programme/Result monitoring lead

Objective 2. Defend Interest: Advocate for the interests of all political parties in Nigeria to ensure fairness, equity, and inclusivity in the electoral arena

#### **Activities**

2.1 Establish legal aid clinics to provide legal assistance to political parties

Output	Legal aid clinics established.	
Output Indicato	Number of legal aid clinics established	
Outcome	At the end of 2025, 2 legal aid clinics were conducted, and issues related to constitution, electoral act, guidelines/resolution were discussed and documented	
Outcome indicators	Number of political parties benefitting.	
Data sources	Property receipt/ invoice.  Beneficiaries' list/ register	

Frequency of data collection	Person Responsible
One off	Programme/Result monitoring lead

Objective 2. Defend Interest: Advocate for the interests of all political parties in Nigeria to ensure fairness, equity, and inclusivity in the electoral arena.

#### **Activities**

2.2 Advocate the enactment of inclusive electoral laws that guarantee equal opportunities for all political parties to participate in the electoral reform process on issues related to: affirmative action, Implementation of Justice Muhammed Uwais Electoral Reform Committee Report 2008, and restoration of public funding for registered political parties

Advocacy campaign for inclusive electoral laws conducted. Output

**Output Indicators** 

Number of advocacy campaigns conducted

Outcome

At the end of the constitutional reform committee exercise of the 10th National Assembly, issues related to affirmative action, implementation of Justice Muhammed Uwais Electoral Reform Committee Report, 2008, and restoration of public funding for registered political parties were discussed and integrated into the amended constitution.

Outcome indicators

- 1. Level of awareness among stakeholders.
- 2. Public support for elector al reforms

Data sources

Advocacy report and pictures.

Frequency of data collection	Person Responsible
One off	Programme/Result monitoring lead

Objective 2. Defend Interest: Advocate for the interests of all political parties in Nigeria to ensure fairness, equity, and inclusivity in the electoral arena.

#### **Activities**

2.3 Launch public awareness campaigns to educate citizens on the importance of: governance problem solving, nation building, leadership recruitment process, joining and actively participating in political party activities.

Output	Public awareness campaigns on the importance of political party
	participation launched.

#### **Output Indicators**

Number of campaigns launched.

Outcome

At the end of 2025, seven high level media engagements were conducted, and additional members were recruited into the various political parties.

Outcome indicators

- · Level of understanding among citizens
- Number of citizens expressing interest in political party activities.

Data sources

Event report/ pictures.

Event Documentation/attendance.

Frequency of data collection	Person Responsible
Annually	Programme/Result monitoring lead

Objective 3: Promote Transparency: Work towards enhancing transparency, credibility, and integrity in electoral processes through advocacy, monitoring, and engagement with stakeholders.

#### **Activities**

3.1 Establish a Situation Room to observe compliance with the electoral laws and Code of Conduct for political parties; report on elections. Establish joint task forces for electoral integrity representatives from political parties, electoral management bodies, security agencies, and civil society organisations

Output	Establishment of Situation Room for election observation creation of joint task forces for electoral integrity.
Output Indicator	Functionality of the Situation Room effectiveness of Joint Task Forces
Outcome	At the end of 2025, a functional Situation Room was established, reports were written and circulated on the level of compliance of INEC and political parties in relation to compliance with the electoral laws and Code of Conduct.
Data sources	Event report.  Event attendance

Frequency of data collection	Person Responsible
Annually	Programme/Result monitoring lead

Objective 3: Promote Transparency: Work towards enhancing transparency, credibility, and integrity in electoral processes through advocacy, monitoring, and engagement with stakeholders.

#### **Activities**

3.2 Advocate the establishment of an independent electoral audit body tasked with conducting comprehensive audits of electoral processes, including voter registration, ballot, counting, and result transmission

Output	Advocacy campaign for the establishment of an independent electoral audit body.	
Output Indicators Pub	olic support and awareness Stakeholder endorsment	
	d of 2025, all elections audit reports were developed and circulated evant stakeholders	
Outcome Government indicators	Government commitment inclusion in policy discussions	
Data sources Advocacy report and pictures.		
Frequency of data collecti	on Person Responsible	
One off	Programme/Result monitoring lead	

Objective 4: Supervise and Coordinate: Provide oversight and coordination to ensure professionalism and adherence to standards within the political landscape.

#### **Activities**

4.1 Collaborate with political parties and relevant stakeholders to develop standardised operating procedures (review of Code of Conduct and production of IPAC constitution)

Output	Standard Operating Procedures (SOPs) and Revised Code of Conduct	
Output Indicators	Collaboration with political parties. Drafted IPAC constitution.	
Curcome	end of 2024, IPAC Code of Conduct was reviewed, and Constitution ced and distributed to stakeholders.	
the state of the s	Adoption of SOPs and Revised Code of Conduct enhanced collaboration and consensus building	
Data sources Meeting attendance and report		
Frequency of data coll	ection Person Responsible	
One off	Programme/Result monitoring lead	

Objective 4: Supervise and Coordinate: Provide oversight and coordination to ensure professionalism and adherence to standards within the political landscape.

#### **Activities**

4.2 Organise training workshops for political parties' officers responsible for overseeing membership registration, candidate nomination, and election administration.

Output	Training workshops for political
· ·	parties' officers

**Output Indicators** 

Number of workshops conducted. Participant attendance

Outcome

At the end of 2025, the representatives of political parties responsible for overseeing membership registration candidate nomination, and election administration at the state level were trained and reports of the training produced and disseminated.

Outcome indicators

Improved implementation of procedures. Adoption of best practices.

Data sources

Training report/agenda/pictures. Participants' attendance.

Frequency of data collection	Person Responsible
Annually	Programme/Result monitoring lead

Objective 5. Promote Dialogue: Facilitate constructive dialogue and consensusbuilding among political parties to address issues related to electoral processes and governance

#### **Activities**

5.1 Hold regular consultation meetings between key stakeholders, including electoral commissions government officials, and international partners

	, ,	
Output	Regular consultation meetings conducted.	
Output Indica	tors Attendance and representation. Frequency of meetings. Agenda development and distribution	
Outcome	Seven Quarterly reports were documented and disseminated to stakeholders.	
Outcome indicators	Enhanced understanding and cooperation. Coordinated action plans. Resolution of challenges	
Data sources	Meeting reports an attrndance	

Frequency of data collection	Person Responsible
Bi-anually	Programme/Result monitoring lead

Objective 6. Promote Dialogue: Facilitate constructive dialogue and consensusbuilding among political parties to address issues related to electoral processes and governance

#### **Activities**

6.1 Celebration of 25 years uninterrupted democracy.

Output	25th anniversary celebration event.
Output Indicators	Event attendance Media coverage.
At the	e end of 2024, reports were developed on the successes, challenges.

lessons learned and way forward in relation to sustainability of democracy

in Nigeria Public awareness and perception. Outcome Citizen engagement. indicators

Data sources

Outcome

Event report/ pictures. Event media coverage/attendance.

Frequency of data collection	Person Responsible
One off	Programme/Result monitoring lead

Staff register.

Objective 6. Promote Dialogue: Facilitate constructive dialogue and consensusbuilding among political parties to address issues related to electoral processes and governance

#### **Activities**

6.2 Create a directorate for gender, youths and persons with disabilities and additional 5 administrative and technical staff.

Output	Establishment of Gender, Youths, and Persons with Disabilities Directorate. Recruitment of additional staff Directorate operationalisation	
Output Indicator	Directorate documentation.  Staff recruitment documentation	
Outcome	At the end of 2025, IPAC would have ensured the inclusion of the under represented groups in the political processes in Nigeria.	
Outcome indicators	Increased inclusivity. Improved services for target groups	
Data sources	Directorate code of conduct document.	

Frequency of data collection	Person Responsible
One off	Programme/Result monitoring lead

Objective 6. Promote Dialogue: Facilitate constructive dialogue and consensusbuilding among political parties to address issues related to electoral processes and governance

#### **Activities**

Outcome

6.3 Secure permanent secretariat for IPAC.

Establishment of permanent secretariat for IPAC. Output

Property acquisition/ lease documentation. **Output Indicators** 

Physical setup of secretariat. Operationalisation of secretariat.

At the end of 2025, IPAC would have a befitting and well-furnished national secretariat.

Outcome Enhanced visibility Improved coordination and collaboration. indicators

Data sources Property receipt/ invoice.

Frequency of data collection	Person Responsible
One off	IPAC Coordination Lead

Objective 6. Promote Dialogue: Facilitate constructive dialogue and consensusbuilding among political parties to address issues related to electoral processes and governance

#### **Activities**

6.4 Host IPAC knowledge sharing summit with IPAC sister organisations in West Africa

Output Knowledge sharing summit successfully hosted

Summit Agenda and Programme **Output Indicators** 

Participation and attendance

Outcome

At the end of 2025, reports were developed on the successes, challenges lessons learned and way forward in relation to sustainability of democracy in West Africa.

Outcome indicators Increased collaboration. Enhanced understanding of best practices. Established communication channels...

Data sources

Event report/pictures/attendance

Frequency of data collection	Person Responsible
Annually	IPAC Coordination Lead

Objective 6. Promote Dialogue: Facilitate constructive dialogue and consensusbuilding among political parties to address issues related to electoral processes and governance

#### **Activities**

6.5 Centenary book on 100 years of political parties in Nigeria

Centenary book published. Output

Book production completed.

**Output Indicators** Books distribution to stakeholders.

Outcome

At the end of 2025, reports were developed on the successes, challenges, lessons learned and way forward in relation to sustainability of democracy in Nigeria

Outcome indicators

Increased historical understanding Educational use and research. Public engagement

Data sources

Copies of the printed book. Receipt and invoice from printing press

Frequency of data collection	Person Responsible
Annually	Programme /Result Monitoring Lead

Objective 6. Promote Dialogue: Facilitate constructive dialogue and consensusbuilding among political parties to address issues related to electoral processes and governance

#### **Activities**

6.6 Breakfast meetings with media executives.

Output	Media executive breakfast meetings conducted.	
Output Indicator	Number of executives in attendance  Media coverage generated.  Topics discussed and agreed actions	
Outcome	By the end of 2025, IPAC media relations and visibility would have been established.	
Outcome indicators	Increased positive media engagement. Improv ed media understanding of political party perspectives. Enhanced media reporting on political events	
Data sources	Event report/pictures/at tendance.	

Frequency of data collection	Person Responsible
Annually	IPAC Coordination Lead

Objective 6. Promote Dialogue: Facilitate constructive dialogue and consensusbuilding among political parties to address issues related to electoral processes and governance

#### **Activities**

6.7 Breakfast meetings with donors.

Donor breakfast meetings conducted. Output

Number of donors in attendance **Output Indicators** 

Commitments or pledges made. Agreed upon areas of support

At the end of 2025, IPAC would have improved relationship with the Outcome partners and more resources mobilised.

Outcome Enhanced donor understanding of political initiatives increased indicators commitments or contributions strengthened partnerships and collaborations

Event report/pictures/attendance. Data sources

Frequency of data collection	Person Responsible
Annually	IPAC Coordination Lead



## **IPAC, Deepening Democracy!**

